

**2017**

Master's Degrees in Medical Management

**MMM ■ MBA ■ MS-HQSM ■ MS-SHCD**

NAME

**American Association for Physician Leadership®  
Masters Degree Prerequisite Completion Chart****CME Hours** (may vary according to format)

■ Prerequisite Courses

Live

Online Facilitated

Online Self-study

Date

**CORE COURSES** (total of 106 hours)

	Live	Online Facilitated	Online Self-study	Date
Essentials of Health Law *If taken live, additional 6 credits will count towards electives	14*		8	
Foundations of Financial Accounting			5	
Managing Physician Performance	24	24		
Physician in Management – Effective Physician Leadership	7		7	
Physician in Management – Quality Management	7		7	
Physician in Management – Powerful Negotiation Skills	7		7	
Techniques of Financial Decision Making	24	24		
Three Faces of Quality	24	24		
Total Core Hours	106			

**ELECTIVE COURSES** (minimum of 19 hours)

Advanced Financial Decision Making	7		7	
Advanced Privileging and Credentialing Challenges			2.5	
Advanced Topics in Health Law	12			
Authentic Leadership Development	14			
Building and Leading Effective Teams			3.5	
Coaching and Mentoring	10.5			
Developing a Business Plan			5.5	
Engaging Physicians for Results			3.5	
Ethical Challenges of Physician Leaders	7		5	
From Autonomy to Teamwork			3	
Governance Essentials			3.5	
Group Decision-Making and Meetings Management			3.5	
High Reliability 2.0	14			
Integrated Health Systems: Drivers, Design and Strategy	4		4	
Integrated Health Systems: Financial and Legal Considerations	4.5		4.5	
Integrated Health Systems: Clinical Integration	5		5	
Integrated Health Systems: Physician Engagement	4		4	
Introduction to Finance and Economics in Health Care			3.5	
Leadership 301	7			
Leading and Managing Strategic Change			5.5	
Leading Innovation in Health Care Delivery			2	
Management Skills for Physician Leaders			3.5	
On Your Radar: The Joint Commission Perspective			5	
Organizational Culture, Planning and Strategy			4	

ELECTIVE COURSES continued on the back

CME Hours (may vary according to format)

■ ELECTIVE COURSES continued

	Live	Online Facilitated	Online Self-study	Date
<b>ELECTIVE COURSES</b> (minimum of 19 hours)				
Physician in Management: Communication			3.5	
Physician in Management: Finance			7	
Physician in Management: Marketing			3.5	
Population Health Essentials for Physician Leaders			16	
Practical Principles of Change Management			2	
Preparing for the CEO Role	21			
Present Like a Pro			4	
Project Management			4	
Quality and Safety for Physician Leaders			3.5	
Resilient Leadership	7			
Resolving Conflict	7		7	
Science of High Reliability	14		10	
Strategic Decision Making			2	
Strategic Planning			2	
Strategic Thinking			2	
Thinking Economically About Payment Models			12.5	
Value Based Purchasing			3	
<b>Health IT Leadership Certificate</b> [courses]				
Clinical Decision Support			3	
Core Concepts in HIT			3.5	
Improving Communication and Feedback in Health Care Leadership			2.5	
Interoperability as Key for Meaningful Use to Precision Medicine			2.5	
Leading Innovation in Health Care Delivery			2	
Liabilities Associated with EHRs			3	
Maximizing ICD-10			1.5	
Optimizing Health IT for Improved Patient Safety			4	
Physician in Management — Leadership			7	
Physician Integration and Alignment through HIT			4.5	
Project Management			4	
Social Media for Physician Leaders			2.5	
The CMIO-CMO-CIO Partnership			1.5	
Turning Big Data into Better Patient Care			1.0	
Value Based Purchasing			3.0	

■ TOTAL HOURS required to complete 125

For more information, visit [physicianleaders.org](http://physicianleaders.org) or call 800-562-8088

■ Email [info@physicianleaders.org](mailto:info@physicianleaders.org) to inquire about the eligibility and qualifying assignment for any course you do not see.