

# MASTER YOUR FUTURE

EARN A GRADUATE DEGREE

AMERICAN ASSOCIATION FOR PHYSICIAN LEADERSHIP®

A master's program designed  
with physicians in mind.

**Rachel Lovins, MD**

American Association for Physician Leadership®

■ Member



Inspiring Change. **Together.**

# START TODAY.

## BE PREPARED FOR TOMORROW.

Get the career advantage of adding  
**MBA, MMM, MS-HSQM** or **MS-SHCD**  
to your list of credentials!

■ [physicianleaders.org](http://physicianleaders.org)

Call the American Association for Physician Leadership®

to speak to a Curriculum Planner: 800-562-8088 (813-287-2000 outside the U.S.)

# Five Prestigious Universities

Carnegie Mellon University

University of Southern California

University of Massachusetts Amherst

Thomas Jefferson University

Arizona State University

The American Association for Physician Leadership® partnered with five top universities that recognize association courses as prerequisites and extend tuition savings to our students.

The American Association for Physician Leadership® created Master's degree prerequisite courses—and built partnerships with five prestigious universities across the United States—so you can earn a graduate degree with minimal disruption to your professional life.

**Degree choices include:** Master of Medical Management (MMM); Master in Business Administration (MBA); Master in Healthcare Quality and Safety Management (MS-HQSM) and Master of Science in the Science of Healthcare Delivery—all with a medical management focus.

The programs offer you the ultimate in flexibility. For instance, depending upon which degree you pursue, you can take classes live or online. Sign up for courses when you want to—there are no registration deadlines.

**Pay as you go**—enjoy up to a 10 percent savings on university tuition.

## Start with Prerequisites

All five universities accept 125 CME hours of prerequisite courses from the association as part of their degree curriculum. These courses cover the most important competencies in medical management and leadership—taught by nationally recognized faculty. Core courses include:






- **Physician in Management Seminar** (Most people begin with this foundational course covering 6 critical competencies of leadership—providing both core and elective credits)
- **Managing Physician Performance**
- **Techniques of Financial Decision Making**
- **Three Faces of Quality**
- **Essentials of Health Law**
- **Foundations of Financial Accounting** (Core effective January 2017)

## FASTFACTS

- Prerequisite courses are designed exclusively for physicians.
- No application or commitment is required to begin our prerequisites and no GMAT is required when applying for a degree—MMM and MS-HQSM degrees require MDs and DOs.
- Start any time. Association prerequisites are offered throughout the year and courses can be completed entirely online or combined with live classes.
- Earn CME while completing the degree prerequisites.
- Prerequisites can be completed in as few as 6 months or spread out over 5 years.
- Pay as you go. Prerequisite tuition starts at \$6,800 (including member discounts).
- Save up to 10% on university tuition.
- Take an online test after each course to qualify your credits and complete your association transcript.

# UNIVERSITY

Choose the University That's Right For You.

	MBA	MMM	MMM	MS-HQSM	MS-SHCD
UNIVERSITY	<p><b>University of Massachusetts Amherst</b></p> <p>MBA with a Focus in Medical Management</p> 	<p><b>Carnegie Mellon University</b></p> <p>Master of Medical Management</p> 	<p><b>University of Southern California</b></p> <p>Master of Medical Management</p> 	<p><b>Thomas Jefferson University</b></p> <p>Master of Science in Healthcare Quality and Safety Management</p> 	<p><b>Arizona State University</b></p> <p>Master of Science in the Science of Healthcare Delivery</p> 
CONTENT	<ul style="list-style-type: none"> <li>■ Practical business knowledge</li> <li>■ Emphasis on experiential and collaborative learning; best practices</li> <li>■ Curriculum integrates business analytics</li> <li>■ Easily applied to health care</li> </ul>	<ul style="list-style-type: none"> <li>■ Physician Leadership</li> <li>■ Strategy Development</li> <li>■ Management tools and methods with real world application</li> <li>■ Healthcare provider and payer focus</li> </ul>	<ul style="list-style-type: none"> <li>■ Physician Leadership &amp; Organizational Effectiveness</li> <li>■ Entrepreneurship &amp; Innovative Thinking</li> <li>■ Distinguished EMBA &amp; MHA Faculty</li> <li>■ Healthcare Industry Focus</li> </ul>	<ul style="list-style-type: none"> <li>■ Healthcare Quality</li> <li>■ Patient Safety</li> <li>■ Patient-Directed Care</li> <li>■ Change Management</li> <li>■ Health Systems Science</li> <li>■ Population Health</li> </ul>	<ul style="list-style-type: none"> <li>■ High Value Team-based Patient Care</li> <li>■ Healthcare Leadership</li> <li>■ Healthcare Systems Engineering</li> <li>■ Population Health</li> <li>■ Healthcare Economics and Policy</li> <li>■ Healthcare Management</li> <li>■ Healthcare Informatics</li> </ul>
PROGRAMS BEGIN	<p><b>January, May and September</b></p>	<p><b>September</b> [pre-work material mailed early July]</p>	<p><b>March</b> [pre-work is mailed late January]</p>	<p><b>January and September</b></p>	<p><b>Five Entry Points per year</b></p>
FORMAT	<p>11 courses/34, 100% online, asynchronous</p> <p>All core courses offered every Fall, Spring, Summer</p> <p>Admission on a rolling basis throughout the year</p>	<p>Hybrid 18 month format Four 4 ½ day on-campus sessions</p> <ul style="list-style-type: none"> <li>■ Asynchronous online distance course</li> <li>■ Interactive sessions online and onsite</li> </ul>	<p>Hybrid 1-year program [four 7-day on-campus sessions combined with asynchronous online learning]</p>	<p>30-credit program with Capstone Project 10 online courses.</p> <ul style="list-style-type: none"> <li>■ Asynchronous delivery</li> <li>■ Three terms per year</li> <li>■ Flexible pacing</li> </ul>	<p>30 credit program with Capstone Project</p> <ul style="list-style-type: none"> <li>■ All online</li> <li>■ Asynchronous</li> <li>■ Self-paced</li> <li>■ Interactive with faculty and other learners</li> </ul>
TIME	<p>9-11 hours per course, per week</p>	<p>10-15 hours per week</p>	<p>10-15 hours per week</p>	<p>10-14 hours per week, per course</p>	<p>10-15 hours per week throughout</p>
COST	<p>\$27,500</p> <p>Pay as you go each semester at \$742 per credit (discounted AAPL rate) plus registration fees and books</p>	<p>\$39,165</p> <p>Includes books and some meals</p>	<p>\$43,000</p> <p>Includes fees, books and most meals</p>	<p>\$33,000</p>	<p>\$22,530</p> <p>Includes 10% off Program fees for AAPL members <i>Textbooks and other university fees not included</i></p>

I found the information I learned through the association's advanced degree program invaluable. The perspective and knowledge I gained have made me a more effective physician leader and helped me advance to where I am today.

Marcia Nelson, MD, MMM, CPE, FAAFP, FACPE  
American Association for Physician Leadership®  
■ Member

